

HEREFORD ACADEMY RISK MANAGEMENT MATRIX – 07.11.07

Impact



Likelihood



Programme	Activity:	Risk Owner	Impact	Likelihood	Mitigation Action	Action
1	Capacity within LA to deliver an Academy Programme	LA	high	high	Provide management structure clear reporting line, roles and responsibilities. Recruit external consultants to support any shortfall in resources.	Open
2	ICT interface during P/ITT stage	LA	high	high	Ongoing dialogue between BECTA, Academy Trust and bidders during the P/ITT stage. Supported by clear output specifications for the build and ICT elements of the project.	Open
3	Land transfer	NAV/OPM	high	medium	Ongoing negotiation between legal teams and OPM.	Open
4	Accommodating Redhill Housing Association	LA	medium	medium	Redhill Residents Association – LA to submit to Cabinet recommendation for shared use for their approval.	Open
5	Opposition from Sports England	TA	high	low	Clarify existing external sports provision and proposed sports vision; forward details to Sport England. If required follow up with further consultation with Sport England.	Open

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6	LA	high	medium	Market testing, arrange a bidders' day. Insufficient interest, alternative procurement strategy to seek dispensation from PFS framework.	Open
Construction					
1	NAV/TA	medium	low	Develop designs to minimise construction traffic through neighbouring housing estate.	Open
2		high	medium	Close project management between preferred bidder and school senior management.	Open
3	LA	low	low	Desktop research to confirm history of the site to establish risk of any archaeological interest.	Open
4		Medium	medium	Negotiate with neighbouring primary school use of sports fields.	Open
5		medium	low	Close project management between preferred bidder and school senior management.	Open
Planning					
1	LA	high	low	Commission ecological surveys to assess floodlighting impact on adjacent bridle path. Early consultation with Sport England	Open
2	LA	high	high	Early consultation with local residents	Open
3	LA	medium	high	Preferred bidder to commission travel impact assessment.	Open
4	LA	medium	low	Assurance from HCC Planning Department that personnel will be consistent through project.	Open
5	LA	high	low	Assurance from HCC Planning Department that Major planning application will be considered within time frame.	Open